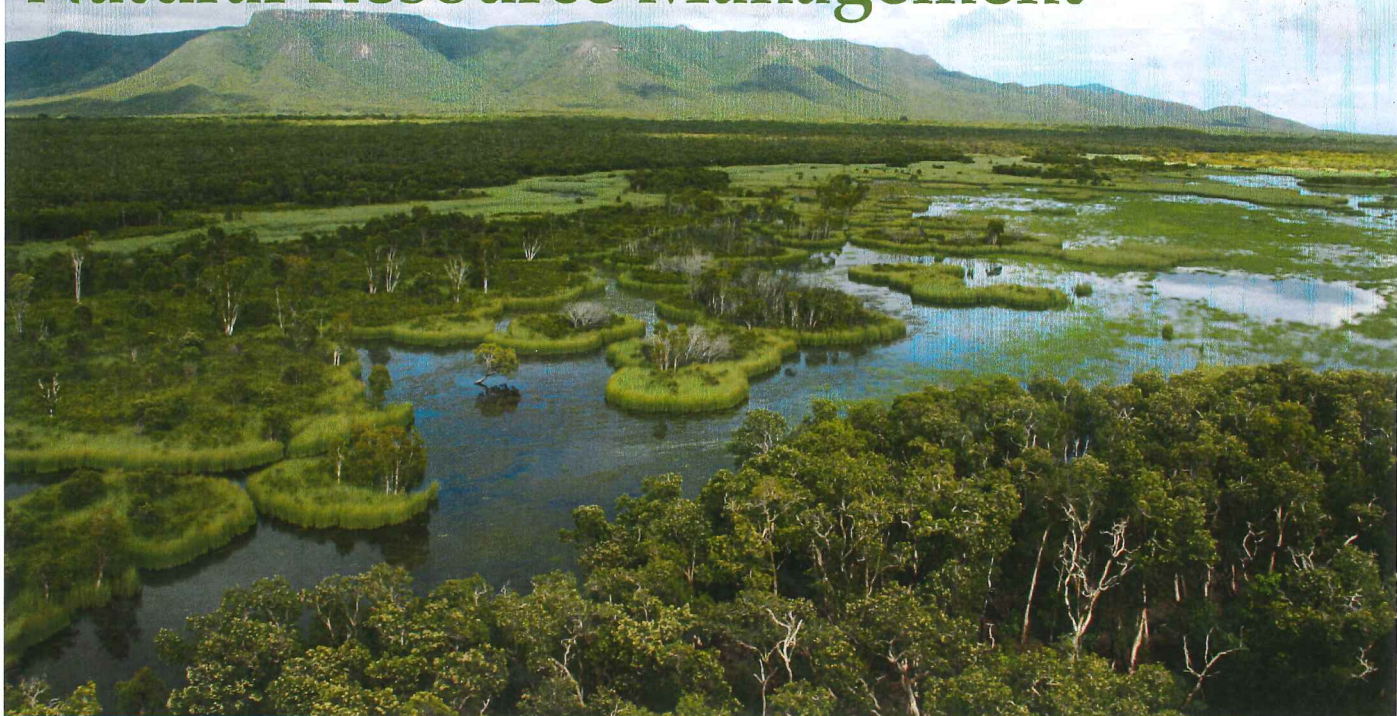
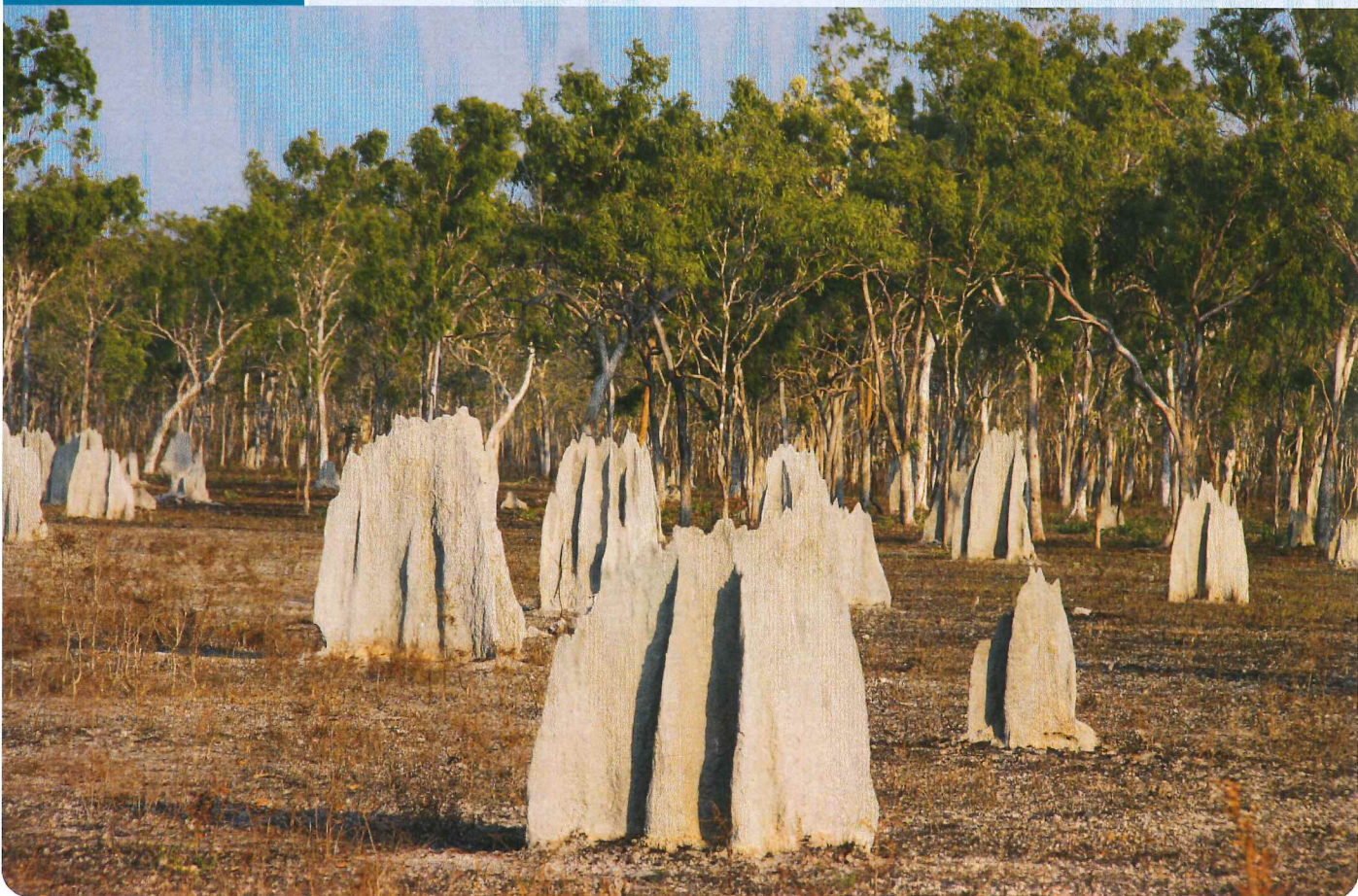


# Cape York Natural Resource Management



## *Annual Community Report 2010-2011*





I present this report at the end of a year when Cape York Natural Resource Management Ltd (Cape York NRM) has gone from strength to strength, with new funding secured for projects and continued expansion.

Our first full year has been a demanding one, the workload has been huge and the results have been impressive. Cape York NRM's continued growth and workload is reflected in the annual budget and our anticipated turnover of \$3.2M in the next financial year and a permanent staff of 4, which we have had to supplement with an additional two, 2 month fixed term appointments. We received our first Federal and State funding for on-ground works in July and currently have 10 agreements with our delivery partners throughout Cape York.

Our successful establishment as a Company, the business model we have adopted and our "people-oriented" approach to NRM is in line with and builds on the recommendations of the Cape York NRM Board Steering Committee.

Cape York NRM seeks to strengthen the capacity of the people of Cape York to support integrated, people-centered and community-driven development approaches. Our approach to NRM work puts people and communities at the centre of the process. Accordingly, whether the goal is improved biodiversity conservation or more diversified and profitable livelihoods, people are the key to achieving meaningful results.

High on the list of achievements has been the gradual raising of the organisation's profile among stakeholders. There is an active Board, with each member committed to represent Cape York NRM. The current Cape York NRM Board is in place until the 2013 AGM.

The composition of the Board has changed since the end of the 2010-11 financial year with the resignation of Don DeBusch, Director for Indigenous Sector Zone 3. I thank Don for his valuable contributions as a Director. Don has now joined us in the role of Indigenous Engagement Officer and I am delighted to also welcome our new staff members Peta-Marie Standley, Program Manager, and Janet Greenwood, Executive Assistant who have also commenced with us since June.

We now have approximately 80 members. I feel confident we will continue to grow as a strong and active organisation. This will occur with both the continued support of all members, and a continued sharing of information with the community.

I thank the Board, the CEO Bob Frazer and our dedicated staff for their efforts in the past year and for their enthusiasm in delivering on our partnerships' objectives.

I thank the auditors Moore Stephens for providing our annual audit via the work of Bronwen Hickman and Robyn Christenson of FNQ Ltd; Amanda Hogbin of Cape York Media and Events for communication activities throughout the year; and Deb Nendick, who was on secondment from terrain.

And finally I thank you, our members, for providing input and feedback. We need your input to continue to have the issues important to Cape York NRM recognised and appropriately represented at all levels and we invite our members and supporters to contact us with innovative ideas on how we can improve the way we do our business on behalf of the community.

This year I am looking forward to leading a group with renewed energy and commitment to a healthier environment for the Cape York region.

A handwritten signature in black ink, appearing to read "J. Elu". The signature is stylized and cursive.

Chairman  
Joseph Elu

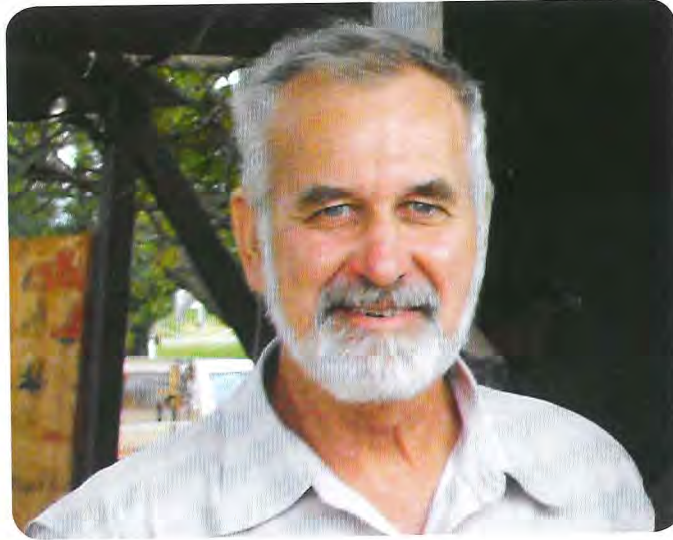
*Cape York*  
**Natural Resource Management**  
Community Annual Report 2010-2011

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*Helping people to work together to care for the natural environment and to promote the sustainable use of Cape York's natural resources.*



I would like to commence my report by acknowledging the many people and organisations that worked to make the establishment of this organisation possible. The members of the Cape York NRM Steering Committee, Olwyn Crimp, the Queensland Regional Groups Collective, Cape York Sustainable Futures, Local Government Councils throughout Cape York, Officers at a range of levels within Queensland and Commonwealth Government departments, and the community members who gave their time to support and contribute to the consultation process, have all provided invaluable assistance.

Throughout our first year we also benefited from the ongoing support of many community members and regional organisations guiding us to work on the issues relevant to the landscape and people of Cape York.

The 2010-2011 financial year covered by this report was one in which the foundations of the organisation were laid. It began with my employment in the role of CEO at the end of July 2010. A Constitution was developed and the organisation was incorporated in October as a Limited Liability Public Company with not for profit objectives. As you will see in our Financial Report, the level of funding provided by government did not enable the organisation to fund projects or on-ground activity during the year. That will change as we have secured significant resources for delivery to organisations on Cape York in 2011-13, including more than \$1m in new funding.

We utilised most of the funding available in this establishment year by working to develop the organisation's governance framework and its business model and systems, including its staffing structure, financial management arrangements and communications capacity. We also worked to set up an approach to future natural resource management planning and to put in place a method of prioritising future funding allocations.

The establishment of this Regional NRM body, the last of 56 across Australia, brings with it change and even a level of uncertainty for some. To ensure we were able to get our message out across this vast landscape, the Directors and myself attended meetings, forums and workshops and information was passed on in newsletters and media articles.

We also worked to develop relationships with a broad range of Cape York's people, landholders, organisations and institutions. Many had not previously had the opportunity to be involved in funded natural resource management.

This first year we have been able to set a good foundation for the success and future of the organisation to continue to build relationships with our diverse stakeholders (the people and organisations of Cape York) based on transparency, mutual respect, trust and commitment to an agreed common purpose. For us, that purpose is working together for the future for Cape York by caring for its natural environment and promoting a balanced 'healthy country' approach to the social, cultural and economic use of its natural resources.

A handwritten signature in blue ink that reads "Bob Frazer". The signature is written in a cursive, flowing style.

Bob Frazer  
CEO

# Our Programs

## 2011-2012

Our on-ground programs are linked or integrated in a number of ways. They collectively address a number of the threats to the regions key biodiversity, coastal environments and critical aquatic habitats.

The projects bring together traditional and western knowledge in their approach. The projects also have strong traditional owner participation in both planning and on-ground delivery with resulting traditional owner building capacity outcomes.

The project methodology applies principles of collaborative practice and collective learning and recognises the diversity of people and place in Cape York.

In adopting this approach to natural resource management delivery in Cape York, Cape York NRM will provide opportunities for people to work together to care for the natural environment and to promote the sustainable use of Cape York's natural resources.

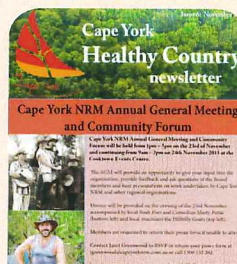


Cape York NRM's key projects are;

- Cape York Weeds and Feral Animals Program
- Southern Wik Initiative: Protecting Critical Aquatic Habitats
- Cape York Fire Management
- Cape York Turtle Conservation
- South Cape York Catchment Initiative
- Resilient Communities and Transformational Change
- Indigenous Reference Groups
- Cape York Indigenous Engagement
- Community Skills, Knowledge and Engagement
- Mitchell River Catchment Biodiversity Assessment and Action

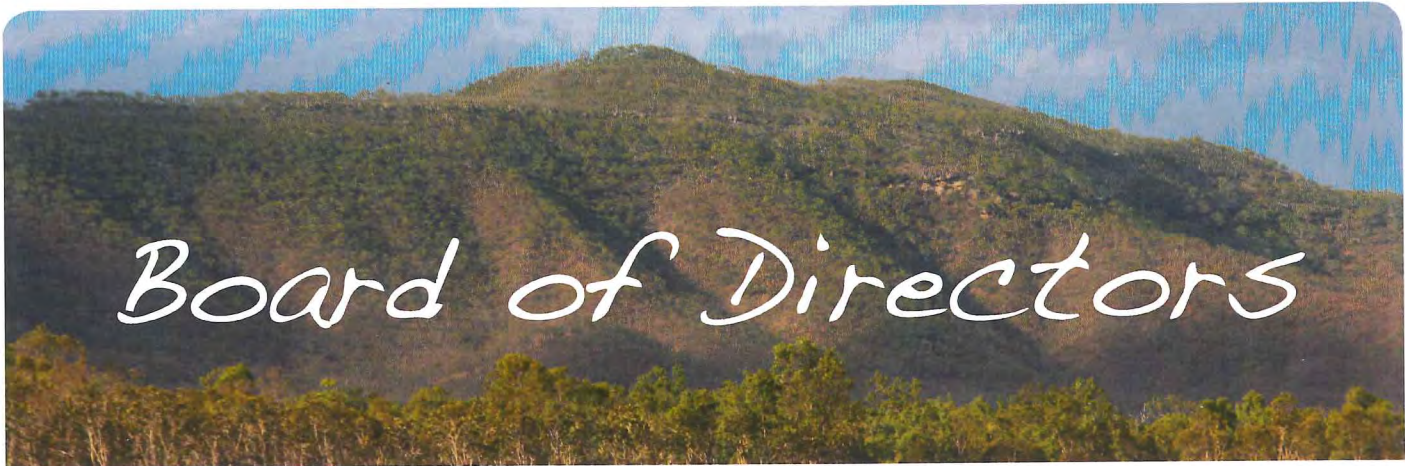
In the past three months NRM board staff played a role in supporting the establishment of Indigenous reference groups to ensure support for local, culturally appropriate action for the Watson, Small Archer, Ducie, Olive Pascoe River Basins. These activities reflect the recognition by Cape York NRM's Board of Directors of the rights of the Indigenous peoples of Australia by adopting a governance policy based on the United Nations Declaration on the Rights of Indigenous Peoples.

Cape York NRM is committed to keeping Cape York residents up to date on relevant natural resource management issues. The Healthy Country Newsletter produced by Cape York NRM has proven popular. Six issues have gone out in print and electronically to date.



Cape York NRM 'Healthy Country' Newsletter.

Subscribe at [www.capeyorknrm.com.au](http://www.capeyorknrm.com.au)



# Board of Directors

Contact with people and communities across Cape York was maintained through our ten Directors who live at Seisia, Bamaga, Injinoo, Lockhart River, Wenlock River, Weipa, Coen, Cooktown and Wujal Wujal.

The members of the Board of Directors were elected in mid 2010 in a ballot conducted by the Australian Electoral Commission.

Cape York's Indigenous sector is represented on the Board by five Directors drawn from four Indigenous Zones. The Local Government, Conservation, Tourism, Small and other Business, Primary Industry and Community sectors are each represented by a Director.

Membership is by sector and is open to the individuals and organisations. You can have a membership application sent to you by e-mailing or phoning us (contact details on the back cover of this Report).



**Table One - Cape York Natural Resource Management Board Attendance**

Name	Actual attendance	Possible attendance
Donald DeBusch	5	6
Joseph Elu	6	6
Richard Foster	5	6
Michael Giese	6	6
Peter Inderbitzin	3	6
Barry Lyon	4	6
Abraham Omeenyo	2	6
Richard Tamwoy	4	6
Desmond Tayley	4	6
Reginald Williams	5	6

**Table Two - Cape York Natural Resource Management Board Remuneration**

Name	Director Sector	Remuneration
Donald DeBusch	Indigenous Zone 3	\$0
Joseph Elu	Local Government	\$15,063.24
Richard Foster	Tourism, Other Industries & Small Business	\$1,050.00
Michael Giese	Community	\$1,400.00
Peter Inderbitzin	Primary Industry	\$763.00
Barry Lyon	Conservation	\$1,207.00
Abraham Omeenyo	Indigenous Zone 2	\$1,400.00
Richard Tamwoy	Indigenous Zone 1	\$900.00
Desmond Tayley	Indigenous Zone 4	\$1,207.00
Reginald Williams	Indigenous Zone 1	\$1,113.00



# About Us

*Helping people to work together to care for the natural environment and to promote the sustainable use of Cape York's natural resources.*



Cape York Natural Resource Management Ltd. is the designated regional body for the Cape York Natural Resource Management Region.

The organisation was incorporated on the 11 October 2010 as a member owned limited liability public company with not for profit objectives.



## Our Mission

To help people to work together to care for the natural environment and to promote the sustainable use of Cape York's natural resources.

## Delivery through partnerships

We work in partnerships with and support all of our land managers including graziers, farmers, urban, traditional owners and other people with historic connection to country, residents, tourism operators, small business operators, miners, local government and other organisations and community groups.

The objects for which the Company is established are to carry out the role of a regional Natural Resource Management body for the Cape York Region by:

- (a) working with the people of the Cape York Region to develop and deliver natural resource management activities for the purpose of protecting, enhancing or improving the natural environment or a significant aspect of the natural environment of the Cape York Region; and
- (b) building the capacity of people and organisations within the Cape York Region to care for the natural environment and to practice sustainable use of natural resources.
- (c) promoting the recognition and protection of the unique cultural heritage of Cape York including its sites, structures and objects of cultural significance as well as the intellectual property inherent in the traditional knowledge and practices of its Indigenous people.



# About Us

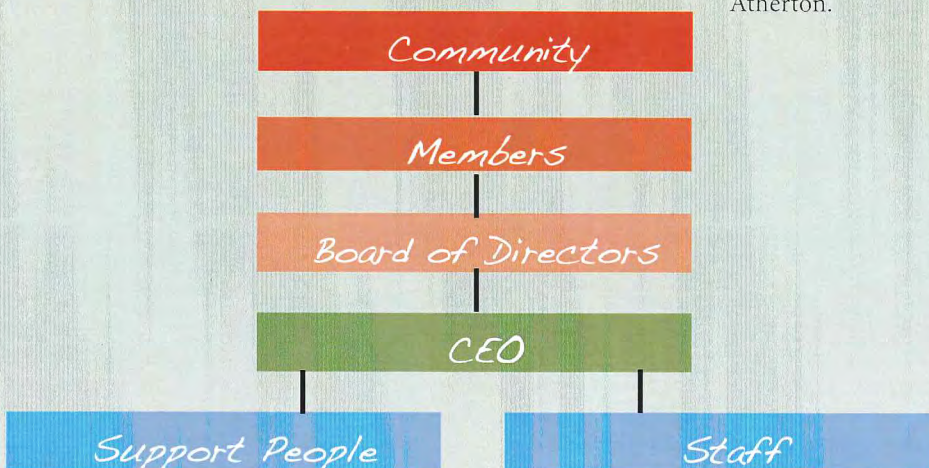
Cape York Natural Resource Management is a community owned organisation helping the people of Cape York to build resilient communities and healthy country by supporting natural and cultural resource management and economic development such as sustainable agriculture.

The majority of our funding for the 2010-11 financial year came from the Australian Government's Caring for our Country Program. We also received funding from the Queensland Government.

Check the program and financial sections of this report to see how we spent these funds and what we achieved as a result.



Figure 1 Organisational Structure



We have been successful in securing more than \$2.5m funding for 2011-12, our first year of operations. More than 85% of this will be invested in on ground work in line with an interim investment strategy involving ten projects which include pest animal and weed management, fire management, turtle conservation, preserving cultural heritage and biodiversity surveys.

Nine of these projects will be delivered by other organisations under service agreements. The tenth project is an Indigenous focused small grants program which we will be delivering in-house over the next two years.

In future years we hope to secure funding to support the introduction of improved farming and grazing practices, and to assist small business operators to improve their environmental, social and economic sustainability.

During the year the organisation operated from the CEO's home, and later from an office in the CSIRO complex at Atherton.





# Our Region

Cape York Natural Resource Management is a community owned organisation helping the people of Cape York to build resilient communities and healthy country by supporting natural and cultural resource management and economic development such as sustainable agriculture.

The Cape York Peninsula region covers an area of 137 000 square kilometres. The region supports two large towns (Cooktown and Weipa) and a number of small Aboriginal and Torres Strait Islander communities.

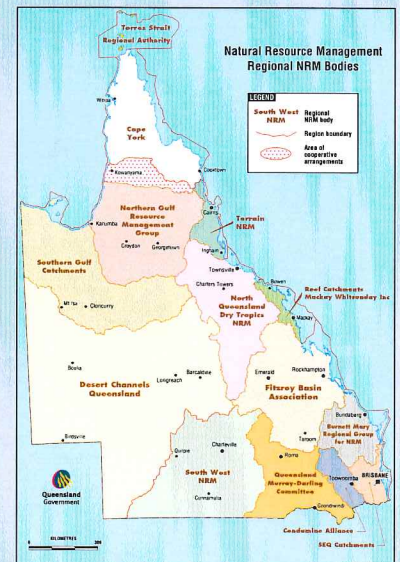
The Region's population at the last census was 12,689, with 54.7% of the population being Indigenous.

The major economic activities in the region include mining - the largest sector, together with grazing, fishing, horticulture and tourism.

## Land Tenure (Feb 2011)



Tenure Class Description	Percentage	Area (km sq)
Term Leases (Pastoral Holdings)	56.4	81789.314
Aboriginal and Torres Strait Islander lands	7.8	13560.794
National Parks	13.6	19744.808
Freehold (Townships, limited grazing and agriculture)	9.5	13769.958
Other Leases (Specific purpose)		0.002
State Reserves (Community purposes including Aboriginal purposes, camping and recreation)	3.9	5598.100
Mining Tenures (Mining)	2.7	3847.484
State Forests and Timber Reserves (Forest products, grazing)	.7	982.810
Roads and natural features (Roads, natural features)		0.006
State Lands	1.5	2149.525
Other (specific purposes)	1.2	1776.601
Other Reserves	1.3	1832.411
<b>Total Area or CYP Heritage Region</b>		<b>124051.813</b>

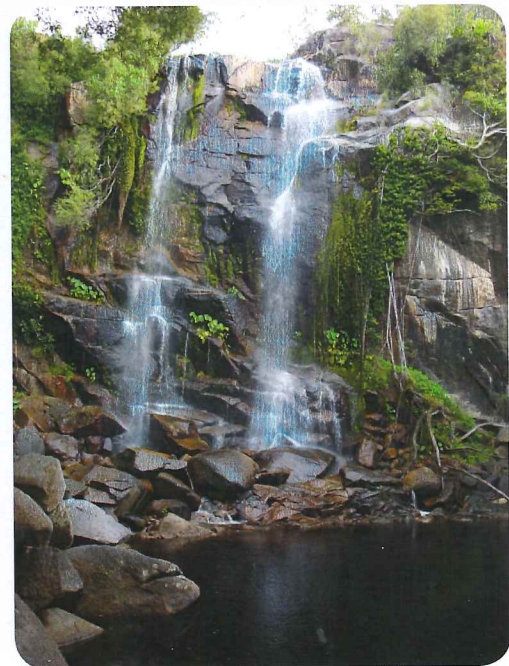
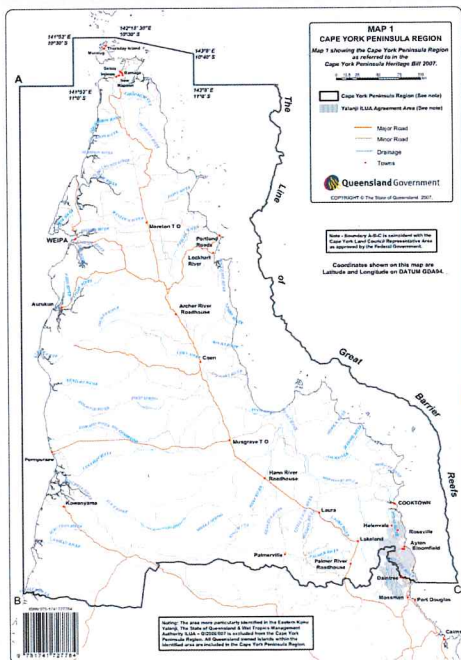
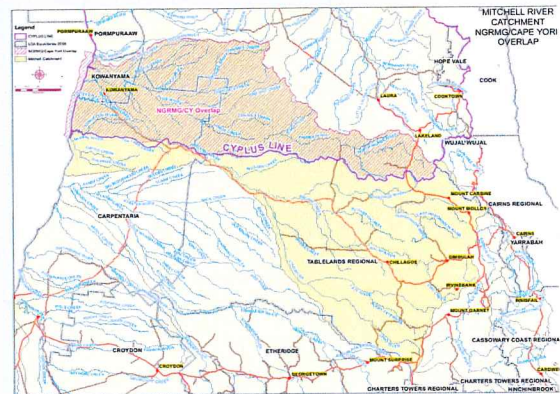


# Our Region

Cape York Natural Resource Management is a community owned organisation helping the people of Cape York to build resilient communities and healthy country by

The Region contains some exceptional conservation assets, including relatively intact and extensive coastal dune-fields, wetlands, rainforest, heathlands and river systems which support high levels of biodiversity that is found nowhere else in Australia. A sizeable proportion of land in Cape York is under Aboriginal ownership or management.

The major environmental threats in the region are weeds and feral animals, particularly pigs and wild cattle. Inappropriate burning regimes are also a major concern, and large portions of the Peninsula burn every year.



# Community Financial Report



This community financial report is provided for the information of people of Cape York. Members have been provided with a full copy of the audited Financial Statements.

Our aim is to provide an easy to understand summary and analysis of our financial performance and position for the financial year ended 30 June 2011. Please contact us if you would like a copy of the full financial report.

Financial Performance			
Monies Received		Expenses (Outgoing)	
Grants	313,862	Board and Director Costs	48,168
Interest	1,588	Employment Costs	106,215
Other	0	Goods and Services	160,499
Other	0	Profit before tax	568
<b>Total</b>	<b>315,450</b>	<b>Total</b>	<b>315,450</b>

Board and employment costs include spending on work related travel, accommodation and meals.

During the 2010-11 financial year Cape York Natural Resource Management Ltd received all of its income from state and federal government funded programs. Cape York NRM does not utilise an overdraft facility.

Financial Position			
Current Assets (what we own)		Liabilities (what we owe)	
Cash and equivalents	85,606	Accounts payable	66,246
Equipment	0	Accrued charges	4,612
Other	0	Employee entitlements	14,180
<b>Total</b>	<b>85,606</b>	<b>Total</b>	<b>85,038</b>

Committed expenditure is monitored carefully to make sure we operate within the expenditure levels set by our grant funding agreements. Our only ongoing financial commitments are for rental of office space (until June 2012) and vehicle leasing (until September 2013).

Cape York NRM operated within its budgeted constraints for the year and remains in a sound financial position in 2011-12.

Terrain NRM provided part time (29hrs per fortnight) administration support, bookkeeping services and an office under a service agreement. Communications support was provided as needed by Amanda Hogbin (Cape York Media and Events) under a service agreement.

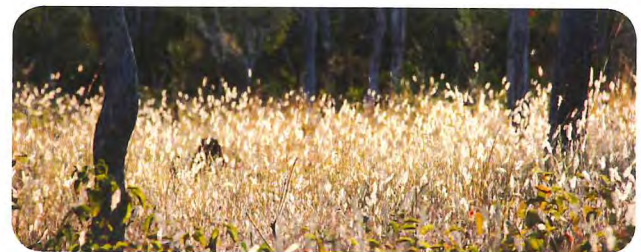
The cash at bank AT 30 June 2011 consisted of the following:  
No money was owed to us as at 30 June 2011.

Grants carried forward	
Employee entitlements	14,180
Accounts payable	66,246
Accrued expenditure	4,612
Working capital	568
<b>Total</b>	<b>85,606</b>

Human Resources (our staff)

There were two full time equivalent staff employed as at 30 June.

Permanent full time staff (CEO)	1
Fixed term full time staff (6months) Indigenous Engagement Officer	1
Casual staff	0
<b>Total Staff</b>	<b>2</b>



## Overview

During the 2010-11 financial year, Cape York NRM was in its establishment phase. Prior to incorporation as a public company limited by guarantee, and subsequent funding by government, the organisation was hosted and supported financially by the Queensland Regional Groups Collective <http://www.rgc.org.au/>

The primary source of income for the company during the financial year was Regional Base level funding provided by the Australian Government from its Caring for our Country Program to cover the 'core' operating costs of the company. Additional State Government Q2 Coasts and Country funding was received to assist the company to get an early start on engaging with the Indigenous people of Cape York, and to have an independent evaluation of the Cape York Turtle Conservation Program carried out.



# *Cape York Natural Resource Management Ltd.*

Australian Company Number: 146770167  
Australian Business Number: 89146770167

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M. 0400 289 596  
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Bankers: Community Sector Banking/  
Bendigo Bank  
Solicitor: Wilson Ryan & Grose Lawyers  
Auditors: Moore Stephens



CARING  
FOR  
OUR  
COUNTRY



Q2  
Coasts  
and  
Country

This project is supported by Cape York NRM through funding from the Queensland Government's Q2 Coasts and Country and the Australian Government's Caring for our Country Programs.